CONSOLIDATED FINANCIAL STATEMENTS with Supplementary Information

FOR THE YEAR ENDED DECEMBER 31, 2020

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Community Foundation

Est. 1944

June 2021

To our Board of Trustees, Volunteers, Donors and Partners:

The accompanying financial statements present the consolidated operations of our Community Foundation and its two controlled supporting organizations, the Community Renaissance Fund and the Blue Water Land Fund, Inc., for the year-ended December 31, 2020. Amidst a year that saw the onset of a global COVID-19 pandemic and its challenges and losses, we focused on our mission of addressing the challenges and changing needs of our region. As a result, 2020 was a very busy and noteworthy year for the Community Foundation, with much to be grateful for, as shared in the following highlights.

As a community foundation, with a long-term structure on both operational funding and grant spending, the pandemic's impact on Foundation operations and sustainability was minimal. Thus for several months, we were able to redirect staff time and discretionary financial resources toward supporting the underserved, and the essential workers and non-profits who provide critical services. Women and minority-owned small businesses were among the hardest hit by the COVID-19 pandemic and the Community Foundation placed an emphasis in this area, including our hiring of two small business consultants in 2020 to support these businesses and help connect them with available state and federal resources. Donor response and financial support for this crisis was amazing, which led to two feefree COVID-19 Response Funds being established to accept charitable donations and put funds immediately to work in the community.

Speaking of donations, our Foundation is blessed with generous friends and supporters who recognize the importance of our work and continue to support us through challenging times. In 2020, their generosity aggregated in \$8,695,904 contributions, excluding agency gifts of \$331,905. Included in these 2020 contributions was the completion of the Knowlton family's lifetime gift aggregating \$4,614,976 of a museum, collections and an endowment through the dissolution of its Knowlton Foundation in December 2020. These acquired assets will further support our community development and place-making efforts in this region.

Having a diversified portfolio and long-term time horizon, the Community Foundation is fortunately able to withstand economic downturns and market volatility. The Foundation's main investment pool was up a net 12.5% for 2020 with reported net investment earnings of over \$7 million, and another \$1.5 million in investment earnings in agency funds. Net returns for the 5-year, 7-year and 10-year time periods were 9.25%, 7.73% and 8.22% respectively.

The Community Foundation's grant-making in 2020 was monumental in both the 921 processed awards and the aggregate \$4.9 million awards (excluding another \$1 million in agency fund grants under ASC 605, and supporting organization eliminations). Of these distributed awards, over \$4.6 million were aligned to our two Strategic Priorities [Community & Economic Prosperity and College, Career and Life Success] while another \$816,885 funded basic needs and COVID-19 support. One of the most significant awards made in 2020 was the launching of phase one of the Bridge to Bay Trail plan with major support from the Ralph C. Wilson Jr. Foundation.

Community Foundation

Est. 1944

Accountability, transparency and credibility are critical factors in our Foundation's past, present and future success. We are pleased to report that we have maintained an unmodified audit opinion annually since our inception in 1944. On a related note, our national community foundation accreditation was recently approved for another three years. All of our policies and governing documents, audited financial statements and IRS Form 990s on our website, along with rosters for our board, staff and all committees.

These highlights capture only a handful of happenings that evidence our Foundation's success for the year-end ended December 31, 2020. No matter the challenges faced, history has demonstrated the collective generosity of donors and doers in our region will make great things happen! The positive momentum continues to build and we are fortunate to be a part of the growth and positive change.

Respectively submitted,

Randy Maiers

President & CEO

Karen A. Lee

Director of Finance

Karen a. Lee



INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees
The Community Foundation of St. Clair County
Port Huron, Michigan

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of The Community Foundation of St. Clair County (the "Foundation") (a nonprofit organization) and supporting organizations which comprise the consolidated statements of financial position as of December 31, 2020 and 2019, the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Community Foundation of St. Clair County and supporting organizations as of December 31, 2020 and 2019 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Supplementary Information

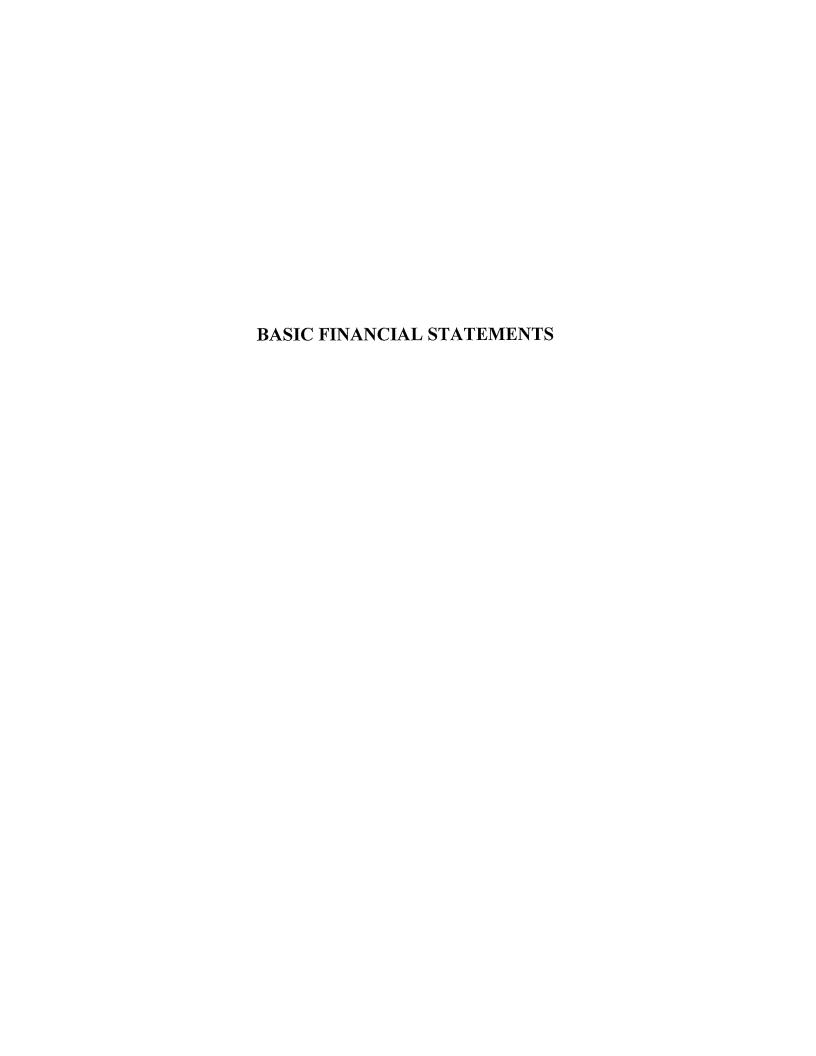
Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying supplementary information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Disclaimer of Opinion on Other Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The Letter to the Volunteers, Donors, and Partners, as listed in the table of contents, which is the responsibility of management, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the consolidated financial statement, and accordingly, we do not express an opinion or provide any assurance on it.

Port Huron, Michigan June 7, 2021

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CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2020 AND 2019

	2020		B	2019	
ASSETS					
Assets:					
Cash and cash equivalents	\$	4,809,599	\$	3,168,972	
Interest and other receivables		35,033		53,131	
Prepaid expenses		25,098		21,751	
Notes receivables, net of discount		169,221		101,664	
Cash surrender value of contributed life insurance		49,115		49,602	
Pledges, net of discount		1,214,436		838,256	
Investments		82,637,349		72,638,655	
Property and equipment, net of accumulated depreciation		5,957,983	***************************************	4,654,294	
Total Assets	\$	94,897,834	\$	81,526,325	
LIABILITIES AND NET ASSETS					
Liabilities:					
Accounts payable	\$	49,490	\$	28,543	
Accrued expenses		114,991		78,938	
Accrued interest		-		700	
Grants payable		3,582,171		556,729	
Note payable		199,103		420,972	
Deferred compensation contract		20,255		36,412	
Agency funds held for others -					
Endowed		2,720,076		2,543,637	
Non-endowed		11,173,664		10,116,939	
Total Liabilities	<u></u>	17,859,750	-	13,782,870	
Net Assets (NOTE 1):					
Without donor restrictions -					
Investment in property and equipment		5,957,983		4,654,294	
Donor endowments:					
For general charitable purposes		5,952,635		5,554,663	
For designated purposes		55,225,008		47,956,134	
Board-designated endowments:					
For grant-making		3,042,633		2,775,757	
For operations (programs & services)		3,516,378		3,304,192	
Non-endowed (fully spendable) donor funds		1,873,549		2,492,204	
Operating reserve		1,469,898		1,006,211	
Total Net Assets	<u></u>	77,038,084	<u></u>	67,743,455	
Total Liabilities and Net Assets	\$	94,897,834	\$	81,526,325	

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

	2020	2019	
Revenues, Gains, and Other Support:	- Additional Control of the Control	Water Commence of the Commence	
Public Support -			
Contributions:			
Cash	\$ 3,930,309	\$ 3,115,817	
Non-cash	150,619	25,693	
Knowlton Foundation acquisition (Note 16):			
Marketable securities	3,118,160	-	
Land/building/furniture & equipment	978,275	-	
Collections	438,304	-	
Cash	80,237		
Total Contributions	8,695,904	3,141,510	
Revenue and Gains -			
Investment income, net of expense	7,016,030	8,476,963	
Increase in cash surrender value of life insurance	513	587	
Fund management fees	128,198	114,802	
Other	3,415	35,798	
Total Revenue and Gains	7,148,156	8,628,150	
Total Revenues, Gains, and Other Support	15,844,060	11,769,660	
Expenses:			
Program expenses -			
Grants	4,898,248	1,815,069	
Community Initiatives	37,600	19,610	
Other Program Expenses	795,299	892,937	
Management and general	659,617	520,615	
Fundraising expenses	158,667	346,428	
Total Expenses	6,549,431	3,594,659	
Change in Net Assets	9,294,629	8,175,001	
Net Assets at beginning of year	67,743,455	59,568,454	
Net Assets at end of year	\$ 77,038,084	\$ 67,743,455	

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2020

Program Services Community Community Blue Water Foundation Renaissance Land Fund Total \$ 333,087 \$ \$ 333,087 Salaries Employee Benefits/Payroll Taxes 90,533 90,533 31,709 39,325 Professional Services/Consultancies 5,694 1,922 Legal Services Occupancy 4,637 1,467 91,623 97,727 4,018 Utilities 3,736 282 295 9,789 Furniture, Equipment, and Maintenance 8,387 1,107 Telephone 1,718 1,718 Postage 1,256 1,256 23,000 36,150 Community Relations and Awareness 13,150 Donor Cultivation/Fundraising 16,785 16,785 3,316 3,316 Foundation Committees 7,032 Dues, Memberships, and Subscriptions 7,032 Property and Liability Insurance 5,113 302 15,974 21,389 Office Supplies 2,013 2,013 Stationery/Printing 1,881 1,881 Computer Software Maintenance 15,528 15,528 Training, Professional Development, and Travel 4,625 4,625 Miscellaneous Fund, Bank, and Financing Depreciation 25,313 15,643 68,171 109,127 208,054 795,299 543,804 43,441 4,898,248 4,898,248 Grants Community Initiatives 37,600 37,600 Total Expenses 208,054 5,731,147 5,442,052 81,041

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Suppo	rting	Services	

M	anagement	 	
an	d General	 Fundraising	 Total
\$	392,107	\$ 91,775	\$ 816,969
	109,080	32,505	232,118
	26,594	-	65,919
	21,201	-	21,201
	5,486	1,360	104,573
	4,421	1,096	9,535
	9,924	2,461	22,174
	2,033	504	4,255
	1,485	368	3,109
	_	-	36,150
	-	10,553	27,338
	-	-	3,316
	8,384	2,063	17,479
	6,050	1,500	28,939
	2,381	591	4,985
	2,225	552	4,658
	18,371	4,556	38,455
	5,472	1,357	11,454
	14,455	-	14,455
	29,948	7,426	146,501
	659,617	 158,667	 1,613,583
	<u>-</u>	_	4,898,248
	-	 _	 37,600
\$	659,617	\$ 158,667	\$ 6,549,431

CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2019

Program Services Community Community Blue Water Foundation Renaissance Land Fund Total \$ \$ 213,611 \$ \$ 213,611 Salaries 57,301 57,301 Employee Benefits/Payroll Taxes 46,472 54,972 Professional Services/Consultancies 8,500 Legal Services 7,697 2,072 145,217 154,986 Occupancy 2,813 5,675 Utilities 2,862 14,509 Furniture, Equipment, and Maintenance 3,472 3,409 7,628 1,244 Telephone 1,244 1,422 1,422 Postage 101,137 56,100 92 157,329 Community Relations and Awareness 25,753 25,753 Donor Cultivation/Fundraising 6,320 6,320 **Foundation Committees** Dues, Memberships, and Subscriptions 3,055 109 3,164 Property and Liability Insurance 4,430 16,199 20,629 Office Supplies 1,687 1,687 Stationery/Printing 809 809 10,809 Computer Software Maintenance 10,809 Training, Professional Development, and Travel 9,477 9,477 Miscellaneous Fund, Bank and Financing 49,735 49,735 Loss on disposal of assets (River Rats Bldg.) Depreciation 18,033 15,643 69,829 103,505 515,542 77,224 300,171 892,937 1,815,069 Grants 1,815,069 9,850 9,760 19,610 Community Initiatives **Total Expenses** 2,330,611 87,074 \$ 309,931 \$ 2,727,616

See accompanying notes to consolidated financial statements.

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Silm	norting	Services
Sub		DOI VICOS

	Ianagement	T 1 1 1		T
a	nd General	 Fundraising		Total
\$	287,893	\$ 206,538	\$	708,042
	87,378	64,188		208,867
	27,465	_		82,437
	7,755	-		7,755
	10,661	7,691		173,338
	3,897	2,812		12,384
	4,809	3,469		22,787
	1,723	1,243		4,210
	1,970	1,421		4,813
	-	-		157,329
	-	10,553		36,306
	-			6,320
	4,251	3,052		10,467
	6,137	4,427		31,193
	2,336	1,685		5,708
	1,121	808		2,738
	14,973	10,801		36,583
	13,127	9,471		32,075
	20,139	248		20,387
	-	-		49,735
	24,980	 18,021		146,506
	520,615	346,428	,	1,759,980
	-	-		1,815,069
	-	-		19,610
\$	520,615	\$ 346,428	\$	3,594,659

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2020 AND 2019

		2020		2019	
Cash Flows from Operating Activities:					
Cash received from -					
Donors	\$	3,634,366	\$	2,308,840	
Interest and dividend		1,227,235		1,533,308	
Agency funds held for others		571,172		1,186,724	
Other		64,056		131,401	
Cash paid for -					
Grants	(1,872,806)	(1,840,860)	
Suppliers	(438,695)	(720,448)	
Employees	(1,029,191)	(922,412)	
Investment management and interest	(270,977)	(321,426)	
Agency funds held for others	_(686,386)	(961,083)	
Net Cash Provided by Operating Activities		1,198,774		394,044	
Cash Flows from Investing Activities:					
Proceeds from sale of investments		15,284,546		13,941,516	
Purchase of investments	(14,587,213)	(14,519,060)	
Payments on notes payable	(221,869)	(116,484)	
Purchase of property and equipment	_(33,611)	(1,526)	
Net Cash Provided by (Used in) Investing Activities	National Control of Co	441,853	(695,554)	
Net increase (decrease) in cash and cash equivalents		1,640,627	(301,510)	
Cash and cash equivalents at beginning of year		3,168,972		3,470,482	
Cash and cash equivalents at end of year	\$	4,809,599	\$	3,168,972	
Noncash Investing activities:					
Receipt of donated property	\$	1,416,579	\$	-	
Donated investment securities		3,268,779		25,693	
	\$	4,685,358	\$	25,693	
Supplemental Disalogues of Cosh Flow Information					
Supplemental Disclosures of Cash Flow Information: Interest paid	.\$	9,037	\$	17,464	
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

DESCRIPTION OF ORGANIZATION:

The Community Foundation of St. Clair County is an IRS-approved 501(c)(3) charitable organization which works with donors and community partners to serve the charitable needs and enhance the quality of life primarily in and for the communities in St. Clair County, Michigan.

The Community Renaissance Fund was organized in 2004 as a 501(c)(3) to serve as a supporting organization of The Community Foundation of St. Clair County. The Board of Directors of the Community Renaissance Fund is determined by the Board of Trustees of The Community Foundation of St. Clair County. Since The Community Foundation of St. Clair County has a controlling interest, generally accepted accounting principles require that it be consolidated with The Community Foundation of St. Clair County.

The Blue Water Land Fund, Inc. was organized in 2011 as a 501(c)(3) to serve as a supporting organization of The Community Foundation of St. Clair County. The Board of Trustees of the Blue Water Land Fund, Inc. is appointed by the Board of Directors of The Community Foundation of St. Clair County. Since The Community Foundation of St. Clair County has a controlling interest, generally accepted accounting principles require that it be consolidated with The Community Foundation of St. Clair County.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of The Community Foundation of St. Clair County and supporting organizations (the "Foundation") are in accordance with accounting principles generally accepted in the United States of America as applicable to nonprofit organizations. The following is a summary of policies which are considered significant to the Foundation:

BASIS OF ACCOUNTING/PRESENTATION - The consolidated financial statements include the accounts of The Community Foundation of St. Clair County, the Community Renaissance Fund, and Blue Water Land Fund, Inc., which are reported on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Interorganizational transactions have been eliminated in the consolidated statements. The statements are presented in accordance with the accounting principles outlined in the American Institute of Certified Public Accountants Audit and Accounting Guide for Not-for-Profit Organizations and the Financial Accounting Standards Board in its Accounting Standards Codification (ASC) Statement 958, Financial Statements of Not-for-Profit Organizations. In accordance with ASC 958, net assets are classified based on the existence or absence of donor-imposed restrictions, as well as variance power the Foundation has over such funds. Accordingly, net assets and changes therein are classified and reported under the following definitions:

Net assets with donor restrictions - Net assets subject to donor-imposed restrictions that involve the purpose/use of the funds or the timing thereof. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor, while other donor-imposed restrictions are perpetual in nature, whereby the donor stipulates the resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

Net assets without donor restrictions - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objective of the Foundation.

The Community Foundation's net assets are fully classified as Net Assets without Donor Restrictions given the existence of variance power outlined within its Articles of Incorporation and Bylaws and fund agreements. Honoring the charitable intent of our donors is at the core of the Foundation's mission and directs how our Foundation's operations and assets are managed. Variance power has rarely been exercised throughout our 75 years of existence, and in all instances, exercising variance power would require formal action of the full Board of Trustees, and there must be a clear demonstration of how original donor intent is being honored.

To evidence our recognition of donor intent and the use of funds, the Foundation reports Net Assets without Donor Restrictions under the following categories:

- Invested in Property and Equipment Our Foundation office building and related fixed assets, our Blue Water River Walk, farmland, an Art Incubator building, and other fixed assets used for programs in fulfillment of our mission.
- Donor Endowments for General Charitable Purposes Endowments that were established to address ever-changing community needs with a perpetual intent.
- Donor Endowments for designated purposes Endowments with a perpetual intent and for donor-designated purposes that may involve named charitable programs/non-profits, specified field of interest or be advised by donors and meeting certain IRS requirements.
- Board-designated Endowments Endowments benefiting Foundation operations and other general charitable grant-making endowments established by the Board or through unrestricted estate distributions.
- Non-endowed Donor Funds Funds received for grant-making and charitable programs that are not perpetual in nature and have designated purposes.
- Funds for Operations (Programs & Services) Reserves for our core Foundation operations and initiatives under our two supporting organizations.

CASH AND CASH EQUIVALENTS - Cash and cash equivalents consist of demand deposits in financial institutions and cash on hand.

INVESTMENTS - Money market investment funds held under the custody of fund managers represent temporarily uninvested monies and are considered short-term investments. Investments in common and preferred stocks, bonds, U.S. Treasury bills, and mutual funds are carried at quoted fair value. Commingled Trust Funds are carried at fair value, which are estimated based on the net asset value per share (or its equivalent) by the investment manager. The Foundation's investments in nonmarketable limited partnerships are generally carried at fair value, which is estimated based on the net asset value per share (or its equivalent) by the investment manager. Audited information is only available annually, typically six months or more after the end of the partnership's year. Management of the Foundation reviews these monthly and/or quarterly statements provided by the general partner or manager of the funds, records the reported investment activity, and assesses the reasonableness of the fair values provided at the interim dates and included in the Foundation's financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

The mission investments held at December 31, 2020 include three separate investments, which were vetted and funded in furtherance of our mission of helping local small businesses to increase the region's vibrancy and prosperity. The three include: an interest-bearing secured loan to a new start-up small business in our region, a 5% equity interest in another small business start-up, and a downtown development project with both a small 5% equity interest component and a loan from our supporting organization.

Because of the inherent uncertainty of valuations, the fair values used may differ from values that would have been used had a ready market existed. Realized gains and losses on sales of investments represent the difference between the net sales price and the cost of the securities sold. Unrealized gains or losses on investments represent the net change for the reported year in unrealized appreciation (depreciation) between the balance at the beginning and the end of the year.

RISKS AND UNCERTAINTIES - The Foundation invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

PLEDGES RECEIVABLE - Unconditional promises to give are recognized as contributions in the period the promise is received. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Unconditional contributions receivable that are expected to be collected within one year are recorded at the net realizable value, those that are expected to be collected in future years are recorded at the present value of the expected future cash flows using management's best estimate of key assumptions including collectability, payment period, and a discount rate commensurate with current market and other risks involved.

NOTES RECEIVABLE - Notes receivable are stated at the amount management expects to collect from outstanding balances. All notes are recorded net of any forgivable portion and long-term notes with no interest are recorded at the estimated present value.

Interest on loans is recognized over the term of the loan and is calculated on principal amounts outstanding according to the terms of the loan agreement.

REVENUE AND REVENUE RECOGNITION - The Foundation recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. All contributions are recorded at fair value. Conditional promises to give - that is, those with a measurable performance or other barrier and a right of return - are not recognized until the conditions on which they depend have been met.

Contributions are recorded as net assets with donor restrictions or net assets without donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statement of activities and as net assets released from restrictions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

Contributions without donor-imposed restrictions and contributions with donor-imposed time or purpose restrictions that are met in the same period as the gift are both reported as support without donor restrictions.

COLLECTIONS - The Foundation has capitalized its collections at their fair value or estimated fair value at time of receipt (the accession date). Given these donated collections have cultural, aesthetic, or historical value that is worth preserving perpetually, the Foundation is protecting and preserving the undiminished service potential of the collection items, and consequently, the collections are not being depreciated. At the time of gift acceptance, collections were categorized between those items to be permanently held and those that could be sold to acquire additional items from the donors' "wish list" of supplemental collection pieces. Proceeds from the future sale of designated collection items will be added to the respective Fund and will be used to acquire new collection items (to be capitalized at cost) or in the direct care of existing collections. Gains or losses at the time of sale or future appraisals will be classified on the statement of activities.

GRANTS - Grants are recorded as expenses when they are approved by the Board or the respective grant-making body as outlined under the Board's annual grant-making delegation.

PROPERTY AND EQUIPMENT - Property and equipment consists of land, land improvements, buildings and improvements, office furniture, equipment, and leasehold improvements and are recorded at cost at the date of purchase or at estimated fair market value at the date of donation. Major additions are capitalized, while maintenance and repairs, which do not improve or extend the life of the respective assets, are expensed currently. Gains or losses from disposals are included in earnings. Depreciation is computed on the straight-line method over the estimated useful lives of the assets.

The estimated useful lives of the assets are as follows:

Building and improvements	10-50 years
Land improvements	10-20 years
Equipment	2-15 years

INCOME TAXES - The Foundation is a not-for-profit organization classified by the Internal Revenue Service as tax-exempt under Section 501(c)(3) and is a nonprivate foundation under Section 509(a)(1) of the Internal Revenue Code of 1986. The Community Renaissance Fund and Blue Water Land Fund, Inc. are classified by the Internal Revenue Service as tax-exempt under Section 501(c)(3) and Type 1 supporting organizations under Section 509(a)(3). Accordingly, no provision for income taxes is required. However, certain investment activity of the Foundation is subject to federal income tax, which is immaterial and thus has been expensed when paid. Therefore, no provision of income taxes has been made in these financial statements.

The Foundation's Forms 990 and 990-T for the years ended 2017, 2018, 2019, and 2020 are subject to examination by the IRS generally for 3 years after they were filed. These returns are available on our website or upon request.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 1 - NATURE OF BUSINESS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - (cont'd):

INVESTMENT POOLS AND ALLOCATION OF INVESTMENT INCOME - The funds are combined into one or more investment pools with various fund managers, whereby each participating fund shares a percentage interest of the total investments. Realized and unrealized gains and losses, interest and dividend income from securities in the investment pool, bank interest, and investment management and custodial fees are allocated monthly to the individual funds based on the relationship of the investment balance of each fund to the total investment balances of all funds in the pools.

FAIR VALUE MEASUREMENTS - ASC 820, Fair Value Measurements and Disclosures, defines fair value, establishes a framework for measuring fair value, and requires certain disclosures about fair value measurements. The Foundation accounts for certain financial assets and liabilities at fair value.

FUNCTIONAL EXPENSES - The costs of providing the program and support services have been reported on a functional basis in the statement of activities. Certain categories of expenses are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. Salaries and wages, benefits, payroll taxes, professional services, occupancy, utilities, office expenses, information technology, insurance, depreciation, and other are allocated on the basis of estimates of time and effort. Although the methods of allocation used are considered reasonable, other methods could be used that would produce a different amount.

ESTIMATES - In preparing the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

SUBSEQUENT EVENTS - In preparing these financial statements, the Foundation has evaluated events and transactions for potential recognition or disclosure through June 7, 2021, the date the financial statements were available to be issued.

NOTE 2 - LIQUIDITY AND AVAILABILITY:

When assessing liquidity and availability of financial assets to meet general expenditures annually, the Foundation considers its funding needs for operations and grant-making.

Foundation operations are funded through fund management fees as described in Note 11, annual spending appropriations from its Board-designated endowment for operations, and donor gifts specifically designated for the programs and services provided by the Foundation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 2 - LIQUIDITY AND AVAILABILITY - (cont'd):

The Foundation's spending policy, described in Note 14, dictates the annual spending appropriations from Board-designated and donor endowments, which funds both grants and fund management fees. Such appropriations, along with the Foundation's annual budget for operations, are subject to Board approval. Unspent, approved spending appropriations may exist from year-to-year, which are being held for larger or specific projects or programs. The Foundation strives to put its available resources to work in the community and its policies and procedures ensure funds remain active. Such unspent appropriations remain currently available for general expenditure.

Financial assets available for general expenditures for use within one year of December 31, 2020 and 2019 comprise the following:

		2020		2019
Cash and cash equivalents	\$	4,809,599	\$	3,168,972
Interest and other receivables		35,033		53,131
Investments		82,637,349		72,638,655
Notes receivable (due within one year)		47,129		8,629
Cash surrender value of contributed life insurance		49,115		49,602
Pledges receivable (due within one year)		1,214,350		830,780
		88,792,575		76,749,769
Less - Donor endowments	(61,177,643)	(53,510,797)
Board-designated endowments	(6,559,011)	(6,079,949)
Agency funds held for others	(13,893,740)	(12,660,576)
Add - Board-approved Endowment Spending				
Appropriations (excludes agency funds)		4,447,610		3,492,974
	<u>\$</u>	11,609,791	\$	7,991,421

Within the long-term structure of investment portfolio, the Foundation does hold alternative investments that are not redeemable within one year, those financial assets are already not considered liquid and available through the exclusion of donor and board-designated endowments and agency funds above.

As part of our liquidity management plan, the Foundation assesses cash needs against available cash throughout the year. Sweeps to or from investment pools are then processed, working with our investment advisor to maintain target asset allocations and ranges outlined by our investment policy. Cash, awaiting use for general expenditures, are invested in short-term investments and money market funds.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 3 - CASH AND INVESTMENTS:

CONCENTRATION OF CREDIT RISK -

Cash and cash equivalents of \$4,809,599 and \$3,168,972 at December 31, 2020 and 2019, respectively, are made up of demand deposit accounts and \$50 petty cash funds. The bank balance at December 31, 2020 totaled \$4,513,117, of which \$1,995,050 was insured by depository insurance and the remaining \$2,518,067 was uninsured and uncollateralized. The bank balance at December 31, 2019 totaled \$3,093,795, of which \$2,561,985 was insured by depository insurance and the remaining \$531,810 was uninsured and uncollateralized.

INVESTMENTS-

At December 31, investments within the operating and endowment pools of the Foundation consist of the following:

	2020		2019		
Money Market Funds	\$	1,302,280	\$	1,965,283	
Common Stock		1,878,809		3,237,775	
Common Commingled Trust Fund		5,864,676		5,149,850	
Exchange Traded & Mutual Funds		63,861,525		53,761,772	
U.S. Debt Securities		148,570		38	
Corporate Debt Securities		557,132		49	
Alternative Investments -					
Mission Investments		444,421		137,893	
Private Real Estate Investments		8,529,936		8,335,995	
Privately Held Stock*	Market	50,000		50,000	
	<u>\$</u>	82,637,349	\$_	72,638,655	

^{*} Privately held stock was received in 2019 into a donor-advised fund. The stock is being held, given the shares are in a company who is in the process of patenting a medical product. Valuation is described in Note 13.

The Foundation had the following return on investment for the year ended December 31:

		2020		2019
Interest and Dividends	\$	1,209,137	\$	1,525,622
Gain on Sale of Investments		1,992,308		398,015
Unrealized Gain (Loss) on Investments		4,085,562		6,874,752
Investment Management Fees/Expenses	(270,977)	(321,426)
Total	<u>\$</u>	7,016,030	\$	8,476,963

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 4 - PROPERTY AND EQUIPMENT:

The following is a summary of property and equipment at December 31:

		2020		2019
Land	\$	2,916,898	\$	2,851,573
Land improvements		1,002,711		987,433
Buildings and improvements		2,310,220		1,400,545
Equipment		181,391		159,783
Collections		438,304		_
		6,849,524		5,399,334
Less - Accumulated depreciation	(891,541)	(745,040)
	<u>\$</u>	5,957,983	\$	4,654,294

Depreciation expense was \$146,501 and \$146,506 for the years ended December 31, 2020 and 2019, respectively.

NOTE 5 - PLEDGES RECEIVABLE:

The Foundation pledges receivable at December 31, 2020 and 2019 totaled \$1,214,436 and \$838,256, respectively. At December 31, 2020, \$1,214,350 is due in less than one (1) year, and the remainder due within five (5) years. The amounts of \$1,214,436 and \$838,256 are the discounted value (5%) of contributions receivable in excess of one year at December 31, 2020 and 2019, respectively.

In addition, the Foundation was named the beneficiary of a charitable remainder Unitrust; however, because the donor has retained the right to redirect the benefits to another nonprofit organization, the beneficial interest has not been recorded as a receivable or revenue.

NOTE 6 - NOTES RECEIVABLE:

	2020	2019
James C. Acheson 85 Trust - This asset and liability relate to a		
property acquired by Blue Water Community Action, funded by the		
Community Renaissance Fund through a gift from the James C.		
Acheson 85 Trust. As stipulated in the supporting letters of		
agreement, when the current renters no longer reside in the property,		
such property will be sold. At that time, the greater of the sales		
proceeds or the original loan amount of \$68,585 shall be repaid to		
the Community Renaissance Fund, who in turn agrees to repay the		
James C. Acheson 85 Trust this amount, less the cost of any major		
repairs that were needed during the rental period. The balance at		
December 31, 2020, including the current portion of \$0, is:	\$ 68,585	\$ 68,585

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 6 - NOTES RECEIVABLE - (cont'd):

		2020		2019
Promissory Notes -				
In March 2018, the Foundation loaned Village of Emmett \$12,000 without interest to be repaid in quarterly installments of \$1,500 over two years. The note was paid in full in 2020.	\$	-	\$	1,500
In April 2019, the Foundation loaned YMCA of the Blue Water Area \$15,928 without interest to be repaid in monthly installments of \$265 over 5 years. The discount on the note receivable in excess of one year is \$1,164 at December 31, 2020. The balance at December 31, 2020, including the current portion of \$3,186, is:		9,986		12,600
01 \(\pi\)3,100, is.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1-,000
In October 2019, the Foundation loaned Emmett Baseball League \$23,658 without interest to be repaid in quarterly installments of \$986 over six years. The discount on the note receivable in excess of one year is \$2,427 at December 31, 2020. The balance at December 31, 2020, including the current portion of \$3,943, is:		16,274		18,979
In January 2020, the Foundation loaned Grace Episcopal Church \$120,000 without interest to repaid in annual installments of \$40,000 over 3 years. The discount on the note receivable in excess of one year is \$5,623 at December 31, 2020. The balance at December 31, 2020, including the current portion of \$40,000, is:		74,376		<u>-</u>
	\$	100,636	\$	33,079
	Ψ	100,000	Ψ	

Home Improvement Loans - During the years 2004 through 2006, home improvement loans in amounts up to \$30,000 were offered to renters, landlords, and potential buyers of homes in a tenblock residential area who were willing to convert a home from renter-occupied to owner-occupied. The Port Huron geographic area involved, the eligibility criteria and loan terms were established in conjunction with applicable funding sources, and new loans were not offered after 2006. The loans were interest-free, and one-half was repayable upon the sale of the home. The Foundation is listed on the promissory note and as a mortgagor on the mortgage. However, because the Foundation is the second mortgagor, these loans have not been recorded as a receivable for financial statement purposes. Any subsequent payments will be recorded as revenue in the year they are received. The balance outstanding at December 31, 2020 amounted to \$51,345.

NOTE 7 - GRANTS PAYABLE:

At December 31, 2020 and 2019, the Foundation's grants payable was \$3,582,171 and \$556,729, respectively. At December 31, 2020, \$3,570,458 is payable in less than one year and \$11,713 is payable in 1-5 years.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 8 - LIFE INSURANCE CONTRACTS:

The Foundation is the owner and beneficiary of life insurance policies for three individuals with an aggregate face value of \$386,042. The annual premiums are paid with contributions received from the individuals insured by the policies or by the policies' equity. The cash surrender value of these policies has been recorded as revenue and an asset when donated. Annual increases or decreases in the cash surrender value of the policies are recorded as revenue (or reduction of revenue) in the year incurred. The cash surrender value at December 31, 2020 and 2019 is \$49,115 and \$49,602, respectively.

NOTE 9 - LONG-TERM DEBT:

To support construction of tennis courts at St. Clair High School in 2017, while leveraging grant-making capabilities over the next five years, five of the Foundation's donor-designated field of interest funds requested the Foundation's Board approve the use of debt-financing, which would be repaid over five years through an allocation of the annual grant budgets of these five field of interest funds. The Foundation's Board approved this request and on April 10, 2017, the Foundation executed a promissory note with Fifth Third Bank to borrow \$600,000 at a 3.25% annual rate of interest. The note is secured by certain assets of the five donor-designated field of interest funds held at Fifth Third Bank, valued at approximately \$2.5 million at December 31, 2020. After the initial six-month construction/draw phase of interest-only payments, monthly payments of \$10,848 began and will continue over the term of the note, with a final payment due October 10, 2022. Interest of \$8,596 and \$17,464 was expensed during the years ended December 31, 2020 and 2019, respectively. The note was paid in full in January 2021.

A note payable is recorded to James C. Acheson 85 Trust of \$68,585 and is payable at the time the related property is sold, as detailed in Note 5.

The balance at December 31 is as follows:

	***************************************	2020		
Total	\$	130,518	\$	420,972
Less - current portion	(130,518)	(120,343)
	<u>\$</u>	-	\$	300,629

NOTE 10 - DEFERRED COMPENSATION:

Effective January 1, 2005, the Foundation's Board approved the creation of a 403(b) Retirement Savings Plan, for the purpose of providing employees the opportunity to accumulate a source of retirement income in addition to Social Security and personal savings. All Foundation employees may make voluntary, tax-deferred contributions to the plan, up to IRS limits, through salary reduction agreements. The 403(b) Retirement Savings Plan also provides for discretionary non-elective employer contributions (presently at 7.5%) for all employees who work 1,000 hours annually and have one year of service, with 100% immediate vesting. Fidelity Investments is the service provider of this plan and contributions made under this plan are electronically transferred on the same day as payroll. For the years ended December 31, 2020 and 2019, the Foundation contributed \$59,429 and \$51,933, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 10 - DEFERRED COMPENSATION - (cont'd):

Additionally, effective October 1, 2004, the Foundation has a Deferred Compensation Benefit Agreement with its CEO/President. This agreement outlines a prorated, annual deferred compensation amount and a rolling 5-year vesting period as calculated from the effective date of the agreement. The Deferred Compensation Benefit Plan was discontinued in 2016 with the remaining unvested amounts continuing to be paid out in accordance with the vesting schedule. As of December 31, 2020, and 2019, the CEO/President has "unvested" deferred compensation rights of \$20,255 and \$36,412, respectively. The CEO/President became fully vested in the remaining deferred compensation on January 1, 2021, and the funds were distributed on January 26, 2021.

NOTE 11 - FUND MANAGEMENT FEES:

The Foundation assesses a monthly management fee on the individual funds maintained, which supports Foundation operations. Fund management fees, as outlined in the current fee schedule, vary based upon the fund type and per annum range from 1.5% to 2% of the market value of the fund's investments. The Foundation also assesses fees for temporary funds that have no plans for permanence of 3.0% of gifts received with a minimum of \$500 and for community projects in which the Foundation has been requested to manage of 7.5% of the total project budget with a minimum of \$5,000.

Total fund management fees assessed for the year ended December 31, 2020 and 2019 were \$954,282 and \$864,619, respectively, which represent revenue to the Foundation's Program and Services Fund and expenses to the individual endowment funds. Due to the inter-fund nature of these transactions, consolidated financial statements only report the portion of fund management fee revenue associated with funds held as agency endowments, as further explained in Note 15.

NOTE 12 - RELATED SUPPORTING ORGANIZATIONS:

James C. Acheson Charitable Foundation -

The James C. Acheson Charitable Foundation was organized in 2002 as a 509(a) to serve as a supporting organization of the Foundation. The Board of Trustees consists of two (2) members who were initially appointed by the incorporator, with their successors elected. The Community Foundation of St. Clair County shall at all times have the power to approve two (2) additional members; however, they have not exercised that option. Since the Foundation does not have control of the entity, its activities have not been included in the Foundation's financial statement.

NOTE 13 - FAIR VALUE MEASUREMENTS:

In accordance with ASC 820, the Foundation uses fair value measurements to record adjustments to certain assets and liabilities. The ASC 820 defines fair value as "the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date." The Codification also sets out a fair value hierarchy ranking the levels of the inputs used as assumptions in the valuation techniques used to value an asset or liability. The fair value hierarchy gives the highest priority to quoted prices in an active market for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Transfers between levels are deemed to have occurred as of the beginning of the year. The three levels of hierarchy are described as follows:

Level 1 - inputs are quoted market prices in active markets for identical assets or liabilities that are accessible at the measurement date. An active market is a market in which transactions of the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 13 - FAIR VALUE MEASUREMENTS - (cont'd):

Level 2 - inputs are from other than quoted market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. These inputs include quoted market prices of similar assets or liabilities in active markets, quoted market prices for identical or similar assets or liabilities in markets that are not active, and pricing models developed principally from inputs from or corroborated by observable market data by correlation or other means.

Level 3 - inputs are unobservable and allowed in situations where there is little, if any, market activity for the asset or liability at the measurement date. These inputs reflect the reporting entity's own assumptions about assumptions that would be used by market participants.

The following table presents the Foundation's fair value hierarchy for the assets and liabilities measured at fair value on a recurring basis as of December 31:

<u>2020</u>		* 1.4	x 10	x 10
	Total	Level 1	Level 2	Level 3
Assets:				
Investments -			•	
Money Market Funds	\$ 1,302,280	\$ 1,302,280	\$ -	\$ -
Common Stock	1,878,809	1,878,809	-	-
Common Commingled Trust (1)	5,864,676	-	-	-
Exchange Traded & Mutual Funds	63,861,525	63,861,525	-	-
U.S. Debt Securities	148,570	-	148,570	-
Corporate Debt Securities	557,132	-	557,132	-
Alternative Investments:				
Mission Investments	444,421	-	-	444,421
Private Real Estate Investments (1)	8,529,936	-	-	, <u>.</u>
Privately Held Stock	50,000	_	_	50,000
Tittately Tieta Stock				
Total Assets	<u>\$ 82,637,349</u>	<u>\$ 67,042,614</u>	<u>\$ 705,702</u>	<u>\$ 494,421</u>
Liabilities:				
Funds held as Agency Endowments (2)	<u>\$ 13,893,740</u>	<u>\$</u>	<u>\$</u>	<u> </u>
<u>2019</u>				
2017				
2019	Total	Level 1	Level 2	Level 3
Assets:	Total	Level 1	Level 2	Level 3
	Total	Level 1	Level 2	Level 3
Assets:	Total \$ 1,965,283	Level 1 \$ 1,965,283		<u>Level 3</u>
Assets: Investments -				
Assets: Investments - Money Market Funds Common Stock	\$ 1,965,283	\$ 1,965,283		
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1)	\$ 1,965,283 3,237,775 5,149,850	\$ 1,965,283 3,237,775		
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds	\$ 1,965,283 3,237,775	\$ 1,965,283		
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage	\$ 1,965,283 3,237,775 5,149,850 53,761,772	\$ 1,965,283 3,237,775		
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities	\$ 1,965,283 3,237,775 5,149,850 53,761,772	\$ 1,965,283 3,237,775	\$ 38	
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities	\$ 1,965,283 3,237,775 5,149,850 53,761,772	\$ 1,965,283 3,237,775	\$ -	
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments:	\$ 1,965,283 3,237,775 5,149,850 53,761,772	\$ 1,965,283 3,237,775	\$ 38	\$ - - - -
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49	\$ 1,965,283 3,237,775	\$ 38	
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments Private Real Estate Investments (1)	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49 137,893 8,335,995	\$ 1,965,283 3,237,775	\$ 38	\$ - - - - 137,893
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49	\$ 1,965,283 3,237,775	\$ 38	\$ - - - -
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments Private Real Estate Investments (1)	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49 137,893 8,335,995	\$ 1,965,283 3,237,775	\$ 38	\$ - - - - 137,893
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments Private Real Estate Investments (1) Privately Held Stock Total Assets	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49 137,893 8,335,995 50,000	\$ 1,965,283 3,237,775 - 53,761,772	\$ - - - 38 49	\$ - - - - 137,893 - 50,000
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments Private Real Estate Investments (1) Privately Held Stock	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49 137,893 8,335,995 50,000 \$ 72,638,655	\$ 1,965,283 3,237,775 - 53,761,772	\$ - - - 38 49	\$ - - - - 137,893 - 50,000
Assets: Investments - Money Market Funds Common Stock Common Commingled Trust (1) Exchange Traded & Mutual Funds U.S. Debt Securities - mortgage backed securities Corporate Debt Securities Alternative Investments: Mission Investments Private Real Estate Investments (1) Privately Held Stock Total Assets	\$ 1,965,283 3,237,775 5,149,850 53,761,772 38 49 137,893 8,335,995 50,000	\$ 1,965,283 3,237,775 - 53,761,772	\$ - - - 38 49	\$ - - - - 137,893 - 50,000

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 13 - FAIR VALUE MEASUREMENTS - (cont'd):

- (1) These investments are measured at Net Asset Value (NAV) per share and are not classified in the fair value hierarchy.
- (2) The fair value of these liabilities is based on the composite of the investments noted above.

Level 2 classifications consist of the following:

U.S. Debt Securities and Corporate Debt Securities - are based on other market data for the same or comparable instrument or transactions.

Level 3 classifications consist of the following:

Mission Investment - is based on the equity balance of interest in project and the principal balance outstanding on loans to entities to further the Foundation's initiatives. Interest on the loans is collected monthly.

Privately Held Stock - share value is periodically assessed but remains conservatively valued at the gift value (\$1 per share), as the company is in the process of patenting their product and it is unclear if the patent will come to fruition.

The following table represents a reconciliation of the beginning and ending balances of Level 3 investment activity that is measured at fair value using unobservable inputs:

Balance at January 1, 2019	\$	800,000
Return of investment	(750,000)
Purchases (loans issued or equity acquired)		437,893
Write-down of equity	(300,000)
Balance at December 31, 2019		187,893
Return of investment	(43,472)
Purchases (loans issued or equity acquired)		350,000
Balance at December 31, 2020	\$	494,421

At December 31, 2020, the fair value, unfunded commitments, and redemption rules of those investments are as follows:

					Redemption	
			J	Jnfunded	Frequency, if	Redemption
		Fair Value	_Co	mmitments	Eligible	Notice Period
Commingled Trust	\$	5,864,676	\$	-	End of each month	10 days
Alternative Investments		8,529,936		1,384,200	Varies*	Varies*

^{*} Redemption frequency and notice periods of each investment vary from the end of each quarter to not applicable through the commitment period.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 14 - ENDOWMENT FUNDS:

Net Asset Classifications -

In August 2009, the Financial Standards Board (FASB) issued Staff Position No. FAS 117-1 (ASC 958), Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) and Enhanced Disclosures for All Endowment Funds to provide guidance and improve disclosures on net asset classification of endowments held by not-for-profit organizations.

Further addressing net asset classification, in August 2016, the Financial Standards Board issued Accounting Standards Update (ASU) 2016-14, Not-for Profit Entities (Topic 958): Presentation of Financial Statements of Not-for Profit Entities. This Topic 958 update took effect for the December 31, 2018 year-end, and provides more useful information to donors and other users of financial statements by improving current net asset classification, and financial statement and footnote disclosures about the entity's liquidity, financial performance, expenses, and cash flows.

The State of Michigan adopted UPMIFA, effective September 10, 2009. While some funds are wholly expendable on a current basis, the vast majority of Foundation funds meet the definition of endowment funds under UPMIFA. All endowments are managed in compliance with UPMIFA and the funds' underlying gift instruments/fund agreements. In accordance with UPMIFA, the Foundation considers certain factors in the management of its endowments. These factors which are incorporated into the Foundation's investment and spending policies as further explained below include the following: (a) the duration and preservation of the fund; (b) the purposes of the donor endowment fund in conjunction with the Foundation's non-profit status; (c) general economic conditions; (d) the possible effect of inflation and deflation; (e) the expected total return from income and the appreciation of investments; (f) the Foundation's other available resources; and (g) the Foundation's investment policies. These factors are taken into consideration upon the Foundation's application of the endowment investment and spending policies outline as follows:

Endowment Investment and Spending Policies -

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain "real" growth of assets, net of inflation, spending and fees. The Fund's investment objective is to earn a "real" rate of return which exceeds the rate of inflation by at least 4% per year over rolling five-year periods. The rate of inflation is defined as the annual rate of change in the Consumer Price Index.

The Foundation's objective is based on the expected returns under a strategic asset allocation policy outlining its diversification of asset classes. This asset allocation policy should result in normal fluctuation in the actual return, year-to-year, yet the expected level of volatility (or return fluctuation) is appropriate given the Fund's current and expected tolerance for short-term return fluctuations. Through appropriate diversification of assets, investment return volatility is reduced.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 14 - ENDOWMENT FUNDS - (cont'd):

The Foundation's spending policy works together with the investment policy to provide a suitable level of funding to meet the donor and community charitable needs, while preserving the real value of endowment assets. The Foundation's spending policy calculates the amount of money annually distributed from the Foundation's various endowed funds, for both grant-making and administration, as deemed prudent by the Board after careful review and consideration of each Fund's health in terms of its corpus and the investment factors previously denoted. For each calendar year, the current spending policy is to generally distribute an amount equal to 5% of the market value of those funds calculated on the average of the 16 quarters ending September 30th of the previous year. The spending policy sets forth that a fund must be in existence for at least 12 months and have reached the stated fund minimum before spending is allowed unless otherwise supplemented by the donor. The policy further outlines spending criteria that are intended to balance the community's charitable needs, preserve funds in perpetuity, yet prevent excessive accumulation of market growth as follows:

- Suspend spending where appropriate or at least limit spending to ordinary net income
 when continued market downturns have begun to infringe upon a fund's long-term
 health; and
- Establish a spending minimum of 3% and maximum 4% of total assets on funds that well maintained their purchasing power over time.

Within the Foundation's corporate governing documents and further outlined in fund agreements, the Board of Trustees has Variance Power over all funds, which is the ability to modify any donor restrictions or conditions on the specified use or distribution of funds if, in its sole judgement, those restrictions become, either wholly or in part, unnecessary, incapable of fulfillment or inconsistent with the charitable needs of the area served by the Foundation. The existence of this Variance Power results in the Foundation's financial classification of net assets as without donor restrictions regardless of the fact that it would only be formally exercised in very rare, unique and unusual circumstances. As previously stated in Note 1, the Foundation recognizes donor relationships are critical to past and future success, and therefore strives to honor donor-specified restrictions.

To demonstrate that premise, we have presented the Foundation's net assets without donor restrictions on financial statements as defined in Note 1. Funds contributed by not-for-profit/government organizations into their named agency endowments are not part of the Foundation's net assets as those amounts fund, along with its prorated share of income and expenses, are recorded on financial statements as other Agency Funds Held for Others (Liability) in accordance to ASC 605.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 14 - ENDOWMENT FUNDS - (cont'd):

Activity of the donor endowments and Board-designated endowments is as follows:

		Donor		Board- esignated
Balance, January 1, 2019	\$	45,761,753	\$	5,564,348
Contributions		2,006,365		19,662
Net appreciation		6,474,528		748,392
Investment income		1,051,141		108,825
Other		33,438		620
Board-appropriated expenses	(1,816,428)	(361,898)
Balance, December 31, 2019		53,510,797		6,079,949
Contributions		2,986,917		34,988
Net appreciation		5,427,358		596,402
Investment income		813,791		86,406
Other		1,185		-
Board-appropriated expenses	(1,562,405)	(238,735)
Balance, December 31, 2020	\$	61,177,643	\$	6,559,010

NOTE 15 - AGENCY FUNDS HELD FOR OTHERS:

These funds are reported in accordance with Statement of Financial Accounting Standards Codification Statement 605, "Transfers of Assets to a Not-for-Profit Organization or Charitable Trust That Raises or Holds Contributions For Others." These funds include donations from an agency for a Fund that benefits the same agency, or a hybrid of both donations from the agency and from unrelated third parties. Although all donations received are legally owned by the Foundation and remain its assets, the portion of the Fund that comes from the beneficiary agency and, in some cases, from third parties is considered a reciprocal transfer, and as such, the Foundation is required to report an offsetting liability. This liability must be equal to the donations from the agency plus the proportionate share of the Fund's realized and unrealized market gains and losses, investment income, fees, and grant awards. The Foundation considers the endowed ASC 605 Funds to be permanently endowed and expects them to grow over time. The statement of financial position also refers to nonendowed assets held for others. These assets represent funds that allow the agency to request all monies back after a specified period of time.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 15 - AGENCY FUNDS HELD FOR OTHERS - (cont'd):

The following table summarizes the activity in agency funds held for others:

		Endowed	No	on-endowed_
Balances at January 1, 2019	\$	2,236,107	\$	8,704,704
Agency gifts		33,391		881,579
Interest and dividends		54,306		217,448
Realized gains on investments		18,369		103,129
Unrealized gains on investments		300,715		1,071,911
Grants	(51,028)	(705,408)
Fund management fees	(34,619)	(80,183)
Investment management fees	(13,557)	(53,458)
Other expenses	(47)	(22,783)
Balances at December 31, 2019		2,543,637		10,116,939
Agency gifts		10,126		321,779
Interest and dividends		52,385		186,882
Realized gains on investments		59,112		208,660
Unrealized gains on investments		242,322		838,284
Grants	(135,629)	(348,689)
Fund management fees	(39,223)	(88,975)
Investment management fees	(12,642)	(45,378)
Other expenses	(12)	(15,838)
Balances at December 31, 2020	<u>\$</u>	2,720,076	<u>\$</u>	11,173,664

NOTE 16 - ACQUISITION OF THE KNOWLTON FOUNDATION:

The Knowlton Foundation, a private foundation with 501(c)(3) status, was founded in 2000 by Mickey and Agnes Knowlton to preserve and share their history, knowledge and collections of the ice industry, the milk industry, dolls, and other antiques. In 2019, the Knowlton children (trustees of the Knowlton Foundation) turned to the Community Foundation as part of their succession planning and desire to dissolve the Knowlton Foundation. On December 22, 2020, the Knowlton Foundation transferred its assets to the Community Foundation and Community Renaissance Fund, our supporting organization, as follows:

- To Community Foundation The Knowlton Museum endowment fund, containing marketable securities and cash of \$3,198,397, will be held by the Community Foundation to provide operating cash for the Museum and ongoing care of the collections and building, as agreed upon with the donors. Funds were also added to the donors' existing donor-advised fund; and
- To Community Renaissance Fund The Knowlton Ice Museum land, building and collections and a small amount of Museum furniture and equipment are held by this supporting organization of the Community Foundation. The land and museum building were valued at \$975,000, collections were valued at \$438,304, and miscellaneous museum office furniture and equipment were at valued at \$3,275.

Refer to Note 1 for the Foundation's accounting of these collections.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

NOTE 17 - COVID-19:

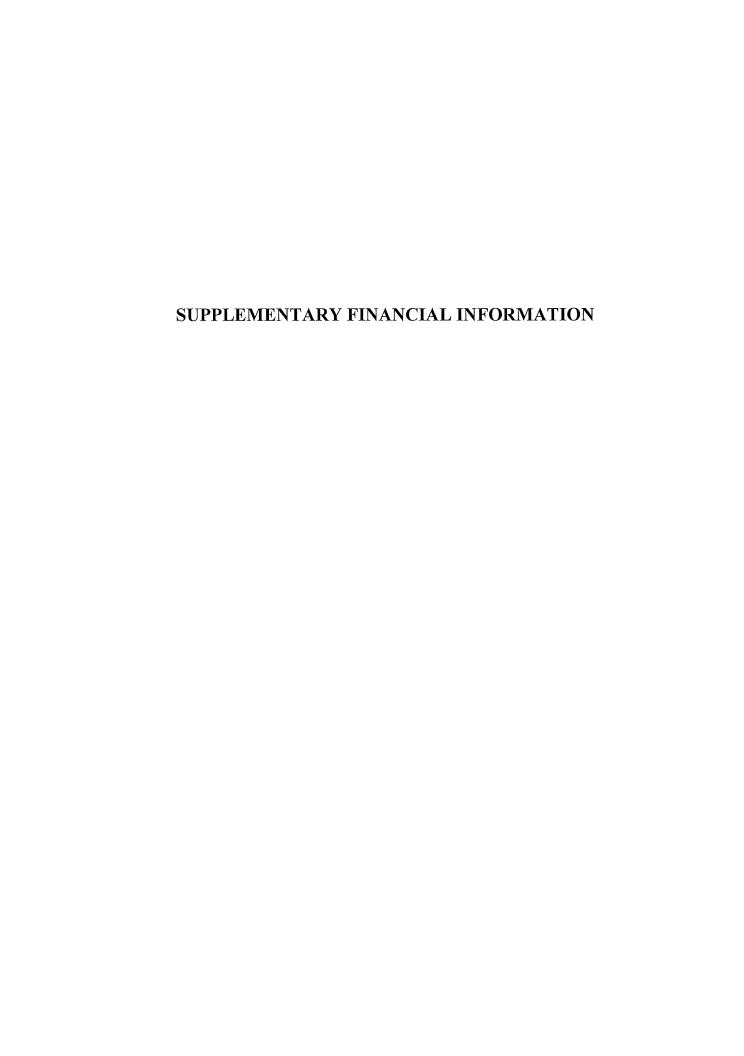
During the first quarter of 2020, an outbreak of (COVID-19) emerged globally. This pandemic reached the United States in early 2020, and emerged in Michigan and our local region in mid-March. Ultimately to contain the spread and prevent further loss of lives, government-mandated stay-at-home orders were executed across the county, forcing the closure of non-essential businesses and services and the filing of upward of 40 million unemployment claims.

COVID-19 wreaked havoc on global and domestic markets, in which the Foundation's endowments are invested. The Foundation is not immune to the resulting volatility and economic impacts given annual operations are primarily funded from fund management fees, ranging from 1-2% of endowment balances, so our operating revenue will decrease as the market does.

After hitting the low in mid-March, markets have rebounded with the release of government stimulus packages and vaccinations, and at December 31, 2020, the Foundation's diversified investment portfolio was up a net 12.5% with net investment earnings of over \$7 million. Given our investment philosophy and diversified long-term portfolio structure, this COVID-19 pandemic did not change the way the Foundation oversees and manages its investments.

Even as restrictions are eased and pre-COVID-19 routines resume, we acknowledge that the impact of COVID-19 continues and we understand that uncertainty remains and it is currently impossible to predict the extent of impact future contributions or investment earnings. What we do know is that the Foundation has been in business for over 75 years, has navigated other significant market downturns, like in 2008, and fortunately, we are blessed with:

- 1) Generous friends and supporters who recognize the importance of our work and continue to support us through challenging times, as evidenced by the significant contributions received in 2020;
- 2) Our contributions arise from robust, ongoing development efforts that involve planned estate giving and at this time, we have almost 90 known "Legacy Society" members with documented planned estate gifts: and
- 3) A Board-designated endowment benefiting operations that can supplement operations as we navigate such challenging time.



CONSOLIDATING STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2020

	Community Foundation	Community Renaissance	Blue Water Land Fund	Consolidated Adjustments	Total
	A	SSETS			
Assets:					
Cash and cash equivalents	\$ 4,496,928	\$ 135,645	\$ 177,026	\$ -	\$ 4,809,599
Interest and other receivables	35,033	-	116.667	- 116 667	35,033
Grants receivable	10.245	-	116,667	(116,667)	25,098
Prepaid expense Note receivable, net discount	19,245	-	5,853	-	23,098
of \$9,214 and \$0, respectively	100,636	398,502	_	(329,917)	169,221
Cash surrender value of contributed	100,030	376,302		(32),511)	105,221
life insurance	49,115	_	-	-	49,115
Pledge receivable, net discount of \$14	1,214,436	-	-		1,214,436
Investments	82,637,349	~	-	-	82,637,349
Land, land improvements, building, and					
equipment, net of accumulated depre					
of \$340,564, \$98,464 and \$452,513	1,156,951	1,665,390	3,135,642	ted to	5,957,983
Total Assets	\$ 89,709,693	\$ 2,199,537	\$ 3,435,188	\$(446,584)	\$94,897,834
	LIABILITIES	AND NET ASSI	ETS		
Liabilities:					
Accounts payable	\$ 17,129	\$ 6,114	\$ 26,247	\$ -	\$ 49,490
Accrued expenses	114,991	-	-	-	114,991
Grants payable	3,698,838	-	-	(116,667)	3,582,171
Note payable	130,518	398,502	-	(329,917)	199,103
Deferred compensation contract	20,255	-	-	-	20,255
Agency funds held for others -	0.700.076				2 720 077
Endowed	2,720,076	-	-	-	2,720,076 11,173,664
Nonendowed	11,173,664	-			11,173,004
Total Liabilities	17,875,471	404,616	26,247	(446,584)	17,859,750
Net Assets:					
Without donor restrictions -					
Invested in property and equipment	1,156,951	1,665,390	3,135,642	-	5,957,983
Donor endowments:	5.050.635				5 050 625
For designated numbers	5,952,635		-	-	5,952,635 55,225,008
For designated purposes Board-designated endowments:	55,225,008	-	-	-	33,223,008
For grant-making	3,042,633	_	_	-	3,042,633
For operations (programs	2,0 12,022				0,0 12,000
and services)	3,516,378	_	-	_	3,516,378
Non-endowed (fully spendable)	, ,				, .
donor funds	1,873,549	-	-	-	1,873,549
Operating reserve	1,067,068	129,531	273,299		1,469,898
Total Net Assets	71,834,222	1,794,921	3,408,941	-	77,038,084
Total Liabilities and Net Assets	\$ 89,709,693	\$ 2,199,537	\$ 3,435,188	\$(446,584)	\$ 94,897,834

CONSOLIDATING STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020

	Community Foundation	Community Renaissance	Blue Water Consolidated Land Fund Adjustments		Total
Revenue, Gains, and Other Support:			William Co.		
Public Support -					
Contributions:					
Cash	\$ 3,930,309	\$ 176,344	\$ 364,102	\$(540,446)	\$ 3,930,309
Non-cash	150,619	-	-	-	150,619
Knowlton Foundation acquisition:					
Marketable securities	3,118,160	-	-	-	3,118,160
Land/building/furniture & equipment	-	978,275	-	-	978,275
Collections	-	438,304	-	-	438,304
Cash	80,237	_	-	-	80,237
Total Contributions	7,279,325	1,592,923	364,102	(540,446)	8,695,904
Revenue and Gains -					
Investment income net of expense	7,015,993	4	33	_	7,016,030
Increase in cash surrender value	7,013,993	4	33	-	7,010,030
of life insurance	513				513
	128,198	-	-	-	128,198
Fund management fees		245	-	-	3,415
Other	3,170 7,147,874	249	33		7,148,156
T-t-1 Danier Caire	/,14/,0/4		33		7,146,130
Total Revenue, Gains,	14 427 100	1 502 172	364,135	(540,446)	15,844,060
and Other Support	14,427,199	1,593,172	304,133	(340,440)	13,844,000
Expenses:					
Program expenses -					
Grants	5,438,694	-	-	(540,446)	4,898,248
Community initiatives	-	37,600	-	-	37,600
Other program expenses	543,804	43,441	208,054	-	795,299
Management and general	649,500	7,558	2,559	-	659,617
Fundraising expenses	158,667		_	-	158,667
Total Expenses	6,790,665	88,599	210,613	(540,446)	6,549,431
Change in Net Assets	7,636,534	1,504,573	153,522	-	9,294,629
Net Assets at beginning of year	64,197,688	290,348	3,255,419		67,743,455
Net Assets at end of year	\$71,834,222	\$ 1,794,921	\$ 3,408,941	\$ -	\$77,038,084

	Net Assets Without Donor Restrictions					
	Property and		Board-	_		Agency
	Equipment and Operations	Non-endowed Funds	Designated Endowments	Donor Endowments	Total	Funds Held for Others
Community Renaissance Fund	\$ 1,794,921	\$ -	\$ -	\$ -	\$ 1,794,921	\$ -
Blue Water Land Fund, Inc.	3,408,941	J -	ψ - -	φ -	3,408,941	Ψ -
Program and Services (Operating) Fund	2,095,919	-	_	175,000	2,270,919	_
Acheson Community Foundation Fund	2,000,010	-	3,516,378	-	3,516,378	-
General Charitable Funds:				100 462	100 462	
Burman J. Misenar Endowment Fund	-	-	2 (25 002	188,463	188,463 2,625,093	-
Community Investment Fund	-	-	2,625,093	100 510		-
Donald W. and Alice I. Giese Endowment Fund	-	-	40.042	173,512	173,512	-
Earl H. Donaldson Endowment Fund	••	-	40,043	100.000	40,043	-
Emerson G. and Lucilda A. Brown Fund	-	-	-	199,888	199,888	-
Ernest T. and Barbara A. Oskin Fund (1 of 2)	-	-	170.260	765,248	765,248	-
Florence C. Stephen Fund		-	179,369	1 455 110	179,369	-
Francis P. Willson Fund	-	**	-	1,455,110	1,455,110	-
James C. Acheson Fund	-	-	-	1,726,152	1,726,152	-
John and Rose Marie Wismer Fund	-	-	-	1,095,413	1,095,413	-
John Shier Fund	-	-	-	40,090	40,090	-
Margaret C. Lutz Endowment	-	-	198,128	-	198,128	-
Russell A. "Tim" Sheldon Endowment	-	-	-	46,781	46,781	-
Turcotte/Craig Fund	-	-	-	-	-	-
Virginia E. Farmer Endowment Fund	-	-	=	81,383	81,383	-
Wirtz/Ogden Fund	-	-	-	180,595	180,595	-
Scholarship Funds:						
Alexander and Celestine Lamere Fund	_	_	_	3,291,180	3,291,180	_
Alice W. Moore Memorial Scholarship Fund	_	_	_	165,556	165,556	
Barbara Ann Kessler-Saph	_	_		105,550	103,330	
Scholarship Memorial Fund	_	_	_	64,285	64,285	_
Bert D. and Rose E. Wright Memorial	_	_	_	04,203	04,203	
Scholarship Fund				126 255	136,355	
	-	-	_	136,355	,	-
Beth Linsheid Duff Scholarship Fund	-	-	-	210,729	210,729	-
Blue Water Shipmasters' Fund	-	-	-	45,180 54,510	45,180	-
Catherine Gellein Scholarship Fund	-	-	-	54,510	54,510	-
Charles G. and Berneice M. Uligian Fund	-	-	-	243,783	243,783	-
Charles Myron and Betty Gossman Veterans Fund	-	-	-	82,863	82,863	=
Christian B. and Agnes A. Haas Scholarship Fund	-	246045	-	249,503	249,503	-
Complete Your Degree Program Fund	-	246,045	-	-	246,045	-
Darin Conrad Memorial Scholarship Fund	-	40,366	-	-	40,366	-
Douglas and Elda L. Webb Scholarship Fund	-		-	2,057,227	2,057,227	-
Evonne Vanderheuvel Scholarship Fund	-	4,100	-	-	4,100	••
Father Bartone Fund	-	-	-	990,247	990,247	-
Father Rene Desmarais & Sister Margaret Dowd						
Foley, Sedwick, Stephenson Fund	-	-	-	<u>.</u>	-	-
Fuller Hansen Educational Trust Fund	-	-	-	1,053,628	1,053,628	-
Howard A. Acheson Memorial Fund	-	-	-	1,342,687	1,342,687	-
Jack S. Campbell Memorial Fund	-	-	=	156,980	156,980	-
James Wilhelm Memorial Scholarship Fund	-	-	-	281,017	281,017	-
John F. & Rose Marie Wismer Community						
Foundation Scholarship Fund	-	-	-	1,163,272	1,163,272	-
Joseph Caimi Scholarship Fund	-	-	-	67,600	67,600	**
Kenneth and Verl Fleury Foundation Scholarship	-	-	**	486,837	486,837	-
Lillian M. Perry Scholarship Fund	-	-	-	65,328	65,328	-
Little Brothers Little Sisters of St. Clair				-		
County Scholarship Endowment Fund	-	-	-	169,998	169,998	y
Marine City Scholarship			•	,	, -	
Foundation Endowment Fund		-	_	18,959	18,959	153,671
Memphis High School Alumni Association Fund	_	_	-	54,272	54,272	-
				,		

	Property and	1100110000	S Without Donor I Board-			Agency	
	Equipment and	Non-endowed	Designated	Donor		Funds Held	
	Operations	Funds	Endowments	Endowments	Total	for Others	
Scholarship Funds (cont'd):							
Nyeste-Regling Scholarship Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Pauline Groff Music Scholarship							
Endowment Fund	-	-	-	35,246	35,246	-	
Port Huron Area School District Scholarship							
Fund founded by Cyril Smith and James T.							
Kreger Memorial Scholarship Funds	-	•••	-	59,787	59,787	-	
Randy Sugars Memorial Scholarship Fund	-	-	-	30,788	30,788	=	
River District Hospital							
Auxiliary McFern-Smeltzer Scholarship Endowment Fund			_	123,144	123,144	_	
Robert and Marilyn Kovach Scholarship Fund	_	_	_	25,329	25,329	_	
Robert and Sophie Mordis Student Success Fund	-	_	-	59,883	59,883	_	
Scholarship Fund	-	_	-	151,803	151,803	-	
St. Clair County Come Home (Reverse)				,	ŕ		
Scholarship Fund	-	64,790	-	-	64,790	-	
St. Clair High School Scholarship Fund founded							
by the Trumble and Frank and Bula Carney							
Memorial Scholarship Funds	-	-	-	77,467	77,467	-	
St. Clair Music Study Club Endowment Fund	-		-	176,974	176,974	37,884	
Donor Designated Funds:							
B.D.G. for St. Clair Little League	_		***	28,829	28,829	_	
Barbara Donovan Fund	_	_	_	905,351	905,351	_	
Blue Water Fallen Heroes Community Banner				,	,		
Program Fund	-	22,438	-	-	22,438		
Bob & Ann Tompert Endowment Fund	-	-	-	1,623,836	1,623,836	-	
BWLF Projects Fund	-	-	-	-	-	***	
Catholic Education Fund	~	-	-	121,382	121,382	-	
Charell Thomas Fund	-	11,226	-	-	11,226	-	
Complete Your Degree Endowment Fund	-	-	-	66,499	66,499	-	
CRF Projects Fund	-	Ħ	-	-	-	-	
Emily Knox Law Enforcement Dedication		0.5 170			0.5 450		
Scholarship Fund	-	35,478	-	-	35,478	-	
Helen David Fund for the Council on Aging	-	-	-	689,698	689,698	-	
Janet Fredendall Endowment Fund John R. Dolan Fund	-	-	-	835,345	835,345	-	
Knowlton Ice Museum Fund	-	-	<u>-</u>	3,149,010	3,149,010	_	
Marcia M. Haynes Endowment Fund	_	-	_	8,749	8,749	-	
Marian Pollock Moore Fund	-	<u>-</u>	_	163,002	163,002	_	
Marwood Manor Endowment Fund	_	-	_	327,749	327,749	_	
Mary B. Andreae Fund	=	-	-	38,445	38,445	-	
Michigan Trails Project Fund	-	25,010	-	_	25,010	-	
Peoples' Clinic, Helen David Fund	-	-	-	650,083	650,083	20,124	
River Walk Endowment Fund (for BWLF)	-	-	_	41,834	41,834	-	
Robert J. Goff Fund	-	-	-	-	-	-	
St. Clair County Dive Team Fund	-	-	-	133,665	133,665	~	
St. Clair High School Tennis Court Project	-	8,865	-	••	8,865	-	
St. Clair Rotary Centennial Park Fund	-	-	-	57,621	57,621	-	
The Belle River Wetland Mitigation Bank							
Endowment Fund	-	~	-	45,362	45,362	-	
The Kent George DuPont Family Heritage Fund	-	-	-	102,901	102,901	-	
The Salt River Wetlands Conservation				146 405	146 405		
Easement Preservation Endowment	-	-	***	146,425	146,425 819,623	-	
Thomas & Frances Treleaven Fund Tunnel Fund	-	7,571	-	819,623	7,571	-	
Van Collaboration Fund		7,371	-	-	7,009	-	
Walter K. Brooks Memorial Fund		7,009	-	2,381,749	2,381,749	-	
,, alter 12, Divone Manifolian I and				-,201,119	_,,,,,,		

	Property and		Board-			- Agency	
	Equipment and	Non-endowed	Designated	Donor		Funds Held	
	Operations	Funds	Endowments	Endowments	Total	for Others	
Donor Advised Funds:							
Algonac Lions Club Fund	\$ -	\$ -	\$ -	\$ 535,755	\$ 535,755	\$ -	
Algonac Rotary Club Fund		-	· -	_	_	-	
Allen Stevens Fund	_	72,214	_	-	72,214	-	
Angi Austin Fund	-	8,527	_	-	8,527	-	
Anonymous Donor-Advised Fund	-	16,320	-	=	16,320	-	
Audrey Sochor Donor-Advised Fund	<u>.</u>	´ -	_	_	´ <u>-</u>	-	
Bill and Lydia Schwarz Family Fund	<u></u>	1,975	-	-	1,975	_	
Bioregion Reparation Fund	-	, <u>-</u>	-	38,741	38,741		
Bob Abdoo Memorial Fund	-	_	-	63,379	63,379	-	
Bruce J. and Sandra J. Morrison Family Fund	-	9,537	-	· -	9,537	_	
Carolyn Crowe Animal Welfare Fund		, <u>-</u>	_	13,005	13,005	-	
Catherine Houghton Fund		50,926	_	· -	50,926	-	
Charles and E. Gail Kelly Fund	-	1,934	-	-	1,934	-	
Chuck and Barbara Staiger Fund		´ -	-	_		-	
Chuck and Vicky Knowlton Fund	_	186,185	-	_	186,185	-	
Dave Lomasney Family Fund	_	_	-	_	· -	-	
David Whipple Family Fund	_	-	-	-	-	-	
Douglas and Carol Touma Donor-Advised Fund	_	10,494	-	-	10,494	-	
DTE Energy Foundation	=	3,279	-	-	3,279	-	
Emery Family Fund	_	426	•		426	_	
FLAG Metro Detroit Fund	_	15,068	-	-	15,068	-	
Fletcher Family Fund	_		-	**	´ -	-	
Fran McPhedrain Fund	-	=	-	_	-	-	
Franklin H. Moore, Jr. and Nancy S. Moore							
Donor-Advised Fund	~	10,662	_	_	10,662	-	
Fred and Lezlynne Moore Family Fund	_	´ -	-	1,053,746	1,053,746	-	
Gerry Kramer Spartan Fund	_	99,772	=	, , <u>-</u>	99,772		
Helen Kramer Memorial Fund	-		-	-	´ -	-	
James C. Acheson Fund II	-		-	3,070,104	3,070,104	_	
James L. "Jim" Little Fund	_		~	40,243	40,243	_	
Jeffrey Langolf Memorial Fund	_	12,285	-	· -	12,285	_	
Jen Creager Donor-Advised Fund	_	195	-		195	-	
Joelle Marie Hajjar Fund	=	10,987	-	_	10,987	-	
John W. & M. Louise Shier Family Fund	-	´ <u>-</u>	-	153,379	153,379	_	
Karen Lee Donor-Advised Fund	-	_	-	, -	***	_	
Keith and Wendy Zick Fund	_	476	-	-	476	-	
Kevin Totty Donor-Advised Fund	_	30	_	_	30	-	
Knowlton Foundation Fund	-	155,534	_	<u></u>	155,534		
Kusch Family Fund	_	-	_	411,790	411,790	_	
Lelito Legacy Foundation Fund	_	_	_	32,696	32,696	_	
Lindsey Sheckler Donor-Advised Fund	•••	580	_	,	580	-	
Lisa Harris Pink Ribbon of Hope Memorial Fund	_	3,674	_	_	3,674	_	
Maiers Family Fund	_	3,072	_	-	3,072	non.	
McNutt Family Fund	_	28,339	_	_	28,339	400	
Memorial Gifts Fund	_	11,105	_	_	11,105	_	
Mino Kramer Fund	_	81,379	-	_	81,379	-	
Mirabelli Family Fund	_	01,577	_	_	-	_	
Nasr Family Fund	_	15,740		_	15,740	_	
Niester Family Fund	_	13,740	_	44,448	44,448	_	
Norm and Joyce Beauchamp Fund	_	-	-	77,770	77,770		
Omega Fund	_	-	-	_	<u>-</u>		
Physician Healthcare Network Dyslexia Fund	_	71,690	-	-	71,690	- -	
St. Clair Inn Donor-Advised Fund	-	62,030	<u>-</u>	-	62,030	-	
Sue Schmid Donor Advised Fund	-	146	-	-	146	-	
	-	241	-	~	241		
Sushma & Ramesh Reddy Family Fund	-		-	-		~	
Taking a Shot at Breast Cancer Fund	-	25,649	-	-	25,649	-	

	Property and		Without Donor I Board-	COMPONIO		Agency	
	Equipment and	Non-endowed	Designated	Donor	m . 1	Funds Held	
	Operations	Funds	Endowments	Endowments	Total	for Others	
Donor Advised Funds (cont'd):							
Temporary Gifts Fund	\$ -	\$ 2,776	\$ -	\$ -	\$ 2,776	\$ -	
The DeWald/Beckett Charitable Fund	-	-	-	383,873	383,873		
The DeWald/Cook Charitable Fund	-	-	-	290,811	290,811		
The Norman and Isabel Cosgrove Memorial Fund	-	-	-	39,120	39,120	-	
Thomas & Nancy Hunter Family Fund	-	-	-	139,190	139,190	-	
Walker Family Fund	=	299,988	-	-	299,988	-	
Wladimir E. and Linda J. Boldyreff Fund	-	-	***	10,583	10,583	-	
Wyatt Walker Friendship Fund	-	-	~	90,862	90,862	-	
Organization Designated Funds:							
Algonac Community Schools Education Enrichment Fund				00 000	88,088	262,169	
Algonac-Clay Township Historical Society Fund	-	-	-	88,088 16,454	16,454	14,397	
Betty Kearns Cancer Fund	-	1,253	-	10,434	1,253	24,858	
Blue Water Council Boy Scout Endowment Fund	-	1,233	-	9,105	9,105	24,636 91,444	
Blue Water Developmental Housing, Inc. Fund		-	-	2,986	2,986	47,916	
	-	-	-	2,980	2,980	47,910	
Blue Water Hospice and Visiting Nurse Association				21,568	21,568	52,284	
Cardinal Mooney Catholic High	-	-	-	21,306	21,300	32,204	
School Endowment Fund				6,908	6,908	32,706	
City of Marysville Cemetery Perpetual	-	-	-	0,906	0,908	32,700	
Care Endowment						334,902	
Clayton A. and Florence B. Lewis	-	-	-	-	-	334,302	
·						50,143	
Memorial Book Fund	-	40.107	-	-	-	30,143	
Fort Gratiot Light Station Fund	=	42,137	-	-	42,137	-	
Fort Gratiot Township Cemetery Perpetual							
Care Endowment	-	-	-	26.264	26.264	0.640	
Girl Scouts - Michigan Waterways Council Fund	-	1.265	yee	26,264	26,264	9,640	
Grace Episcopal Church Fund	-	1,265	-	906	1,265 806	2,094,992	
Habitat for Humanity "Power" Fund	-	-	-	806	800	35,556	
Harsen Island St. Clair Flats Association Fund	~	-	-	-	-	66,905	
Holy Cross Educational Fund	-	-	-	11,070	11,070	842,238 166,675	
Hunter Hospitality House Fund	-	-	=				
KIDS in Distress Services Fund	-	-	-	39,278	39,278	2,913	
Marine City Historic District				2.042	2.042	CE E17	
Restoration Committee Endowment Fund McMorran Place Fund		-	-	2,943	2,943	65,517	
	-	25	-	41,529	41,529 25	271,267	
Old Newsboys Association of Port Huron Fund Port Huron Area School District Fund	-	23	-	91 220	81,230	159,976 300,695	
Port Huron Town Hall Fund	-	1 105	-	81,230	1,195	30,737	
Ouota International Helen David Fund	-	1,195	-	-	1,193	42,497	
	-	-	-	-	-	30,107	
Rotary Club of Marysville SCORE Fund (St. Clair County Organized	-	-		-	-	30,107	
Recreation for Everyone)		9,354			9,354	581	
• • •	-	9,334	-	17,656	17,656	18,861	
St. Clair County Bar Mock Trial Fund St. Clair County Child Abuse Neglect Council	-	217	-	17,030	217	174,173	
St. Clair County Child Adds Neglect Council St. Clair County Community	-	217	-	-	217	174,173	
				10 055	10 055	122 042	
Mental Health Authority Fund St. Clair County Community College "SC4"	-	**	-	18,855	18,855	133,042	
		22 126			22 126	7 120 220	
Foundation Fund (includes all underlying funds	-	33,126	-	-	33,126	7,129,239	
St. Clair County Library Fund (incl. the				201 440	221 440		
Lawrence E. Owens Endowment)	-	24.070	-	321,440	321,440	221	
St. Clair County RESA Imagination Library Fund	-	34,978	-	21.044	34,978	221	
St. Clair Public Library Capital Fund	-	-	-	31,944	31,944	25,823	
St. John River District Hospital Fund	-	-	-	30,455	30,455	24,350	

	Property and		Without Donor I Board-			Agency Funds Held	
	Equipment and	Non-endowed	Designated	Donor			
	Operations	Funds	Endowments	Endowments	Total	for Others	
Organization Designated Funds (cont'd):							
St. Vincent DePaul, St. Mary of St. Clair							
Council Fund	\$ -	\$ 1,709	\$ -	\$ -	\$ 1,709	\$ 115,359	
Supporters of East China School District Fund	-	-	-	177,755	177,755	67,874	
The Safe Horizons Fund	-	-	-	196,961	196,961	73,558	
The Sanborn Gratiot Memorial Home							
Endowment Fund	-	-	-	12,864	12,864	43,506	
Tri-Hospital EMS Fund	-	14	-			265,854	
United Way of St. Clair County Fund	-	-	-	18,720	18,720	37,414	
YMCA of the Blue Water Area Endowment Fund	-	•	-	22,330	22,330	353,863	
Field of Interest Funds:							
Access to Recreation Fund	-	-	-	303,062	303,062	-	
Alexa Lawrence Fund for Education	-	-	-	103,613	103,613	-	
Algonac-Clay Community Fund	-	**	-	318,891	318,891	-	
Blue Water Prosperity Fund	-	ww	-	62,045	62,045	-	
Blue Water Robotics Fund	-	1,768	-	-	1,768	_	
Charles and Margaret Anderson Foundation							
Endowment Fund	-	-	-	2,255,594	2,255,594	-	
Charles F. Moore Memorial Fund	-	_	-	3,314,291	3,314,291	-	
Citizens for St. Clair Fund	-	-	-	670,066	670,066	-	
Claude and Alexa Lawrence Fund		-	-	182,736	182,736	-	
College Access Endowment		-	-	231,148	231,148	-	
Community Capital Club (C3) Fund	₩	-	-	300,591	300,591	-	
COVID-19 Small Business Recovery Fund	-	-	-	-	-	-	
COVID-19 Thumbcoast Regional Response Fund	-	-	-	-	-	-	
DSLT Fund	-	-	-	1,013,243	1,013,243	-	
Eastern Michigan Christian Foundation Fund	-	-	=	375,355	375,355	-	
Emily Bigelow Emergency Services Fund	***	-	-	109,679	109,679	<u></u>	
Equity and Inclusion Fund	-	_	_	6,681	6,681		
Ernest T. & Barbara A. Oskin Fund (2 of 2)	_	_	-	765,248	765,248	-	
F. William & Patricia Schwarz Fund	-	-	_	178,633	178,633	-	
Frank V. Carney & Bula A. Carney							
Memorial Fund	-	_	-	675,602	675,602	-	
Friday Food For Kids Fund - Algonquin	-	-	_	· -	-	-	
Friday Food For Kids Fund - Belle							
River Elementary	_	-	-	-	-	-	
Friday Food For Kids Fund -							
Cleveland Elementary	-	1964	-	_	_	-	
Friday Food For Kids Fund - Woodland							
Development Center	_	-	-	-	-	-	
Friday Food For Kids Fund - Woodrow							
Wilson Elementary	=	-	_	-	-	-	
Harry F. Lewis Fund	_	_	-	198,260	198,260	-	
Healthy Youth, Healthy Seniors Fund	-	-	-	196,066	196,066	-	
Henry and Harriet Whiting Memorial Fund		-	_	3,069,174	3,069,174	-	
Juanita Gittings Youth Fund	~	-	-	-	-	-	
Maritime Fund	-	-	_	43,013	43,013	-	
Mary Moore Fund	-	-	-	1,164,836	1,164,836	-	
Marysville Community Fund	-	-	-	61,024	61,024	28,508	
Mickey & Agnes Knowlton Fund	-	-	-	60,845	60,845	-	
Native American Endowment Fund	-	-	-	42,915	42,915	_	
Port Huron Community Fund		_	-	12,275	12,275	159,301	
Robert H. and Paula M. Cleland Community	-	-	_	72,169	72,169	· -	
St. Clair County Chapter - American Red				,			
Cross Endowment Fund	-	_	-	59,135	59,135	-	
WA COU ADALES ITALIERS A WARM				,	,		

		Net Assets Without Donor Restrictions								
	Pr	operty and	Board-					Age	ncy	
	Equipment and		Non-endowed		Designated Endowments		Donor		Funds Held	
		Operations Funds		Endowments Total			for Others			
Field of Interest Funds (cont'd):										
St. Clair Foundation Fund	\$	128,100	\$	-	\$	-	\$ 3,030,985	\$ 3,159,085	\$	-
Thomas K. Smith Fund		-		_		-	175,904	175,904		-
Women's Initiative Fund		-		-		~	1,075,149	1,075,149		-
Women's Initiative Steering Committee										
Giving Circle Fund		-		389		_	-	389		-
Youth Advisory Council Fund	_	-					1,783,271	1,783,271		
Total	\$	7,427,881	\$ 1	1,873,549	\$ 6,559	9,011	\$ 61,177,643	\$ 77,038,084	\$ 13,89	3,740